



Prof. Victoire de MARGERIE

victoire36@icloud.com

PROFESSIONAL EXPERIENCE

- Since 2016** **BABCOCK INTERNATIONAL** (UK- Engineering services)
Board Director and Member of the Audit, Nomination and Compensation Committees
- Since 2015** **WORLD MATERIALS FORUM** **Vice Chairman** (France) - <http://worldmaterialsforum.com>
- Since 2012** **RONDOL INDUSTRIE** (France/UK - Plastic processing equipment at the microscale)
Major shareholder and Chairman
EURAZEO (France-Private Equity)
Board Director and Member of the Investment Committee
ARKEMA (France-Fine Chemicals)
Board Director and member of the Nomination and Compensation Committee
- Previous Board positions at **ITALCEMENTI** (2006 – 2016: Italy– Building Materials), **NORSK HYDRO** (2012-2014: Norway – Aluminium), **ECOEMBALLAGES** (2011-2016: France – Waste recycling scheme), **OUTOKUMPU** (2007-2011: Finland – Stainless Steel), **BACCARAT** (1999-2006: France – Crystal works)
- 2003 -2011** **GRENOBLE SCHOOL OF MANAGEMENT** **Professor of Strategy & Technology**
Margerie V de & Jiang B (2011), *International Journal of Operations and Production Management* : «How relevant is Operations Management research to managerial practice?»
Margerie V de & Le Loarne S (2011), *Dunod*: “The Toolbox for Managing a Company”
Margerie V de (2009), *L’Harmattan*: “Strategy and Technology: Towards a Technology Based Sustainable Competitive Advantage”
- 1998-2003** **PECHINEY** (now RIO TINTO ALCAN – Aluminium and Packaging)
2002-2003: Executive in Residence at HEC Paris : Developing courses in the field of Strategy
2000-2002: Senior VP and Managing Director of the Plastic Bottles Division (Chicago)
- 6 plants (USA, Canada, UK, France) with a 200M\$ turnover in 2002.
- Strategic turnaround achieved in 2 years (refocus on core business in the US, start-up of new technology in Canada, downsizing in the UK and building of new facility in France)
1998-2000 Vice-President Aluminium Can stock (Colmar, France) -
Operating margin improved from €6 M in 1998 to €22 M in 2000.
- 1995-1997** **CARNAUD METALBOX** (now CROWN CORK & SEAL - Packaging):
Vice-President Total Quality for the European Division (Paris /Oxford).
Assignment executed for 130 plants in the Region.
- 1987-1995** **ATOCHEM** (now ARKEMA - Chemicals and Plastics)
1992-1995 General Manager of industrial subsidiary (Leipzig, Germany):
1990-1992 Director of Mergers & Acquisitions Eastern Europe (Berlin, Germany)
1987-1990 Coordinator for Agents Northern and Eastern Europe (Paris, France)

EDUCATION

PhD in Management Science at Université de Paris 2 **Panthéon Assas** in Paris (2007)
Executive Program at **Stanford Graduate School of Business** in San Francisco (1997)
Executive Program at **Institut für Management und Technologie** in Berlin (1994)
Jurist Degree at Université de Paris 1 **Panthéon Sorbonne** in Paris (1988)
Political Sciences Degree at **Institut d’Etudes Politiques** in Paris (1986)
Master in Management at **Ecole des Hautes Etudes Commerciales** in Paris/New York/Milan (1983)