# Full year 17 results



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#### Agenda



- 2 FY'17 financials
- **3** Business review: promising prospects in Electronics
- 4 Outlook
- 5 Appendix



#### Agenda

#### 1 FY'17 highlights

- 2 FY'17 financials
- 3 Business review: promising prospects in Electronics
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### Soitec: engineered substrates at the heart of everyday life



### FY'17 overview (1/2): strengthened balance sheet

A significant strengthening of the balance sheet thanks to € 150m equity raised in Q1'17 A decisive A stronger Shareholder's realignment A significant cash position equity of the deleveraging to support restored shareholder future growth structure Through 3 reserved CEA Investissement, € 40m dedicated to € 110m used to repay capital increases and a **NSIG** and Bpifrance: bridge loans and Bernin II capex aimed rights issue 3 strategic partners at increasing FD-SOI partially buy back each holding 14.5% of **OCEANE** bonds production capacity Soitec's share capital



## FY'17 overview (2/2): further operating leverage thanks to Electronics business profitable growth

#### **>** Solid organic growth and a significant surge in profitability in FY'17

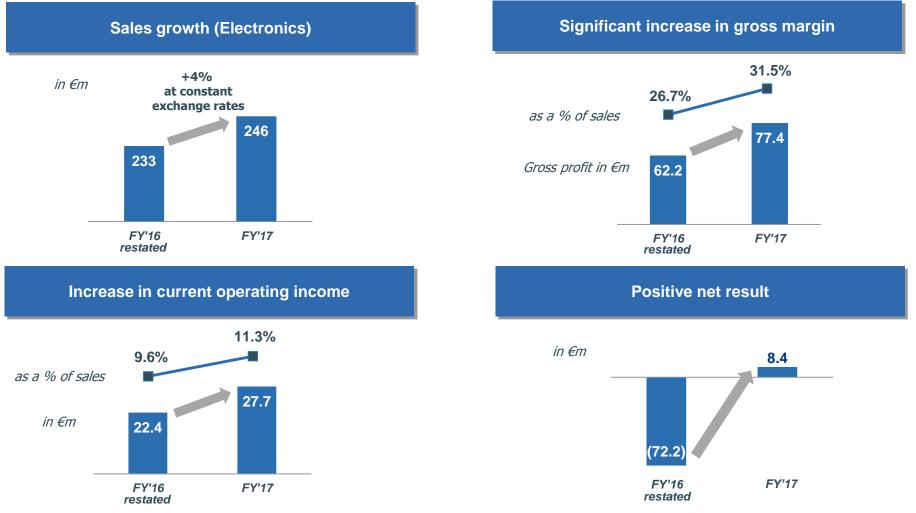
- > Bernin I (200mm) operating at full capacity thanks to the sustained demand in RF-SOI and Power-SOI
- Bernin II (300mm) still under-utilized but has overcome the decline in PD-SOI with a good pick-up in all other 300mm products (RF-SOI, FD-SOI, Emerging SOI)
- > Higher utilization of production capacity, better productivity and good control over costs translated into a further increase in manufacturing margin

#### > FY'17, another year of significant developments in the FD-SOI ecosystem

- > First FD-SOI technology-based products launched for applications in automotive and IoT markets
- GlobalFoundries to invest in 22nm FD-SOI capacity growth in Germany and China + roadmap to12nm
- Samsung to extend current 28nm FD-SOI platform for embedded memory and RF + roadmap to 18nm



## Substantial improvement in operating profitability achieved in FY'17



The income and expenses related to discontinued operations are directly reported as "Net result from discontinued operations". Down to the line "Net result after tax from continuing operations", the Group consolidated P&L account now exclusively and fully reflects the Electronics activities as well as corporate expenses. The FY'16 financial statements have been restated to ensure comparability with the FY'17 financial statements.



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#### FY'17: revenue breakdown

In million euros	FY'16	Q1'17	Q2'17	Q3'17	Q4'17	FY'17	Change vs FY'16	Change at constant FX
200mm wafer sales	170.5	42.7	44.7	47.9	47.2	182.5	+7%	+6%
300mm wafer sales	53.6	11.4	10.7	13.4	21.3	56.7	+6%	+5%
Royalties and IP revenues	9.1	1.4	1.3	1.8	2.0	6.6	(28)%	(29)%
Total sales	233.2	55.4	56.7	63.1	70.5	245.7	+5%	+4%

#### > 200mm wafer sales up 6% excl. currency impact

- Sales driven by sustained demand for radio frequency and power electronics applications in the mobile and automotive markets respectively
- Bernin I production site operating at full capacity with improved productivity, leading to volume increase vs FY'16

> 300mm wafer sales up 5% excl. currency impact thanks to pick-up after low-point reached in Q2'17

- > Negative impact of anticipated decline of the PD-SOI product line
- As from Q3'17, significant pick-up in other 300mm products: FD-SOI, RF-300mm, Emerging SOI
- Bernin II production site remains vastly under-utilized pending the rise in RF-300mm demand and massmarket production of FD-SOI



#### Group consolidated P&L (1/2)

	In million euros	FY'17	FY'16 restated	Change
	Sales	245.7	233.2	+5%
	<b>Gross profit</b> As a % of sales	<b>77.4</b> 31.5%	<b>62.2</b> 26.7%	+24%
ail 13	Research and development expenses <i>As a % of sales</i>	(18.7) 7.6%	(16.7) <i>7.1%</i>	+12%
ail 13	Selling, general and administrative expenses <i>As a % of sales</i>	(31.0) 12.6%	(23.2) 10.0%	+34%
	<b>Current operating income</b> As a % of sales	<b>27.7</b> 11.3%	<b>22.4</b> 9.6%	+24%
	<b>EBITDA (Continuing operations)</b> As a % of sales	<b>41.0</b> 16.7%	<b>36.3</b> 15.6%	+13%

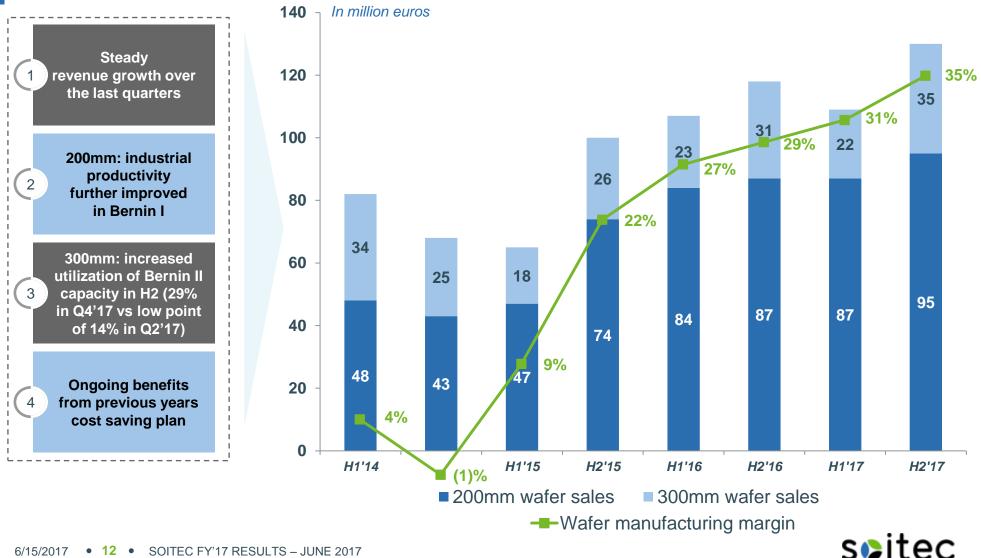
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### **Continuous improvement in manufacturing margin**



### FY'17 operating expenses

R&D expenses (in million euros)	FY'17	FY'16 restated
Gross R&D expenses	(45.2)	(43.1)
Prototype sales and other	4.4	5.5
Subsidies and income tax credit	22.1	20.9
Total net R&D expenses	(18.7)	(16.7)
As a % of sales	(7.6%)	(7.1%)
SG&A expenses (in million euros)	FY'17	FY'16 restated
Sales & marketing expenses	(7.8)	(5.6)
General & administrative expenses	(23.2)	(17.7)
Total SG&A expenses	(31.0)	(23.2)
As a % of sales	(12.6%)	(10.0%)

The income and expenses related to discontinued operations are directly reported as "Net result from discontinued operations". Down to the line "Net result after tax from continuing operations", the Group consolidated P&L account now exclusively and fully reflects the Electronics activities as well as corporate expenses. The FY'16 financial statements have been restated to ensure comparability with the FY'17 financial statements.



#### Group consolidated P&L (2/2)

	In million euros	FY'17	FY'16 restated
	Current operating income	27.7	22.4
	Other operating income and expenses	(8.2)	(29.4)
	Operating income	19.5	(7.0)
See detail on slide 15	Net financial income/(expense)	(11.6)	(22.5)
	Income tax	(0.7)	(4.1)
	Net profit / (loss) from continuing operations	7.2	(33.6)
See detail on slide 16	Net profit / (loss) loss from discontinued operations	1.1	(38.7)
	Net profit / (loss) (Group share)	8.4	(72.2)

The income and expenses related to discontinued operations are directly reported as "Net result from discontinued operations". Down to the line "Net result after tax from continuing operations", the Group consolidated P&L account now exclusively and fully reflects the Electronics activities as well as corporate expenses. The FY'16 financial statements have been restated to ensure comparability with the FY'17 financial statements.



#### FY'17 net financial result

In million euros	FY'17	FY'16 Restated
Interest expense on OCEANE 2018	(4.7)	(10.2)
One-off charge related to the repurchase of OCEANE 2018	(2.2)	-
Interest expense on loans and credit lines	(0.8)	(3.3)
Interest expense on leasing	(1.1)	(1.3)
Non recurring financial expense	(0.6)	(0.4)
Other financial income / (expense)	(0.8)	(1.1)
Change in valuation of financial assets	1.2	(5.0)
Net financial income / (charges)	(9.1)	(21.4)
Net foreign exchange result	(2.5)	(1.1)
Net financial result	(11.6)	(22.5)

The income and expenses related to discontinued operations are directly reported as "Net result from discontinued operations". Down to the line "Net result after tax from continuing operations", the Group consolidated P&L account now exclusively and fully reflects the Electronics activities as well as corporate expenses. The FY'16 financial statements have been restated to ensure comparability with the FY'17 financial statements.



## Net profit from discontinued operations

Directly reported at the bottom of consolidated P&L

In million euros	FY'17	FY'16 restated
Sales	0.8	26.8
Expenses	(0.6)	(35.0)
Current operating income/(loss)	0.2	(8.2)
Other operating income and expenses	(5.0)	(2.7)
Operating income/(loss)	(4.8)	(10.9)
Net financial income/(expense)	6.8	(27.1)
Income tax	(0.9)	(0.5)
Loss from equity affiliates	-	(0.2)
Net profit / (loss) from discontinued operations	1.1	(38.7)

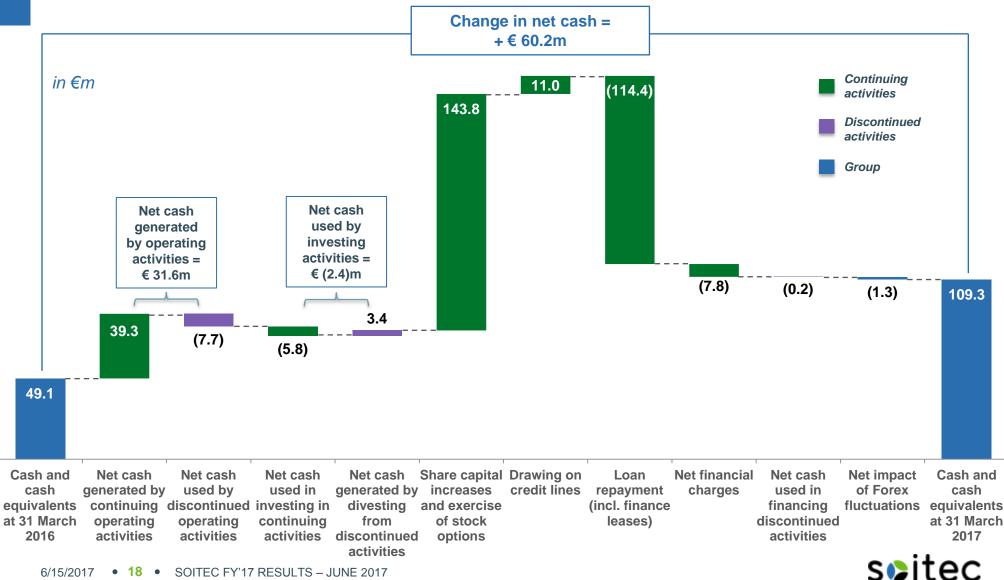
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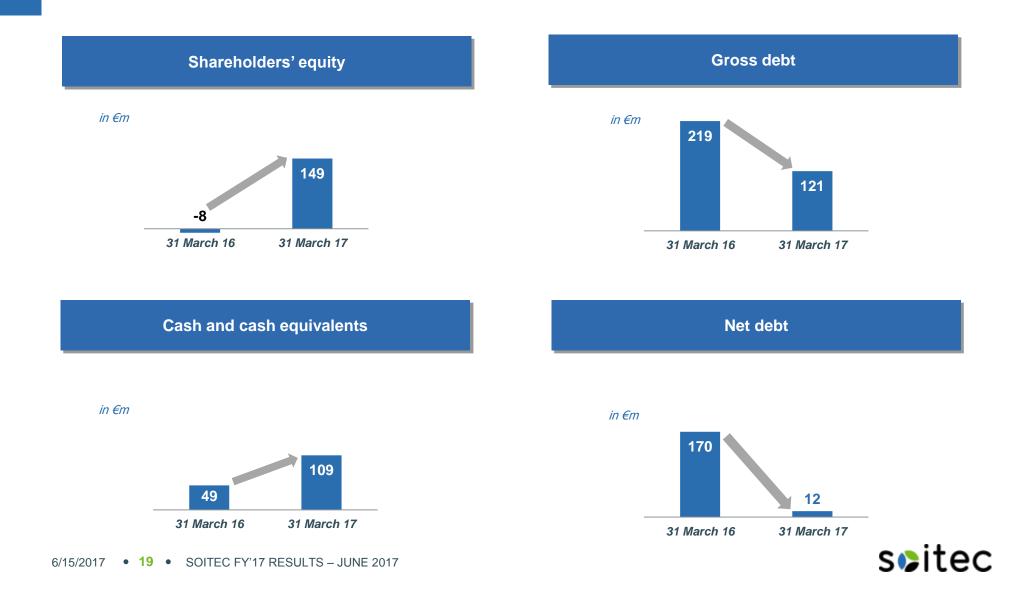
### FY'17 net cash generated by operating activities

In million euros	FY'17	FY'16 restated
Net profit / (loss)	8.4	(72.2)
of which continuing activities	7.2	(33.6)
of which discontinued activities	1.1	(38.7)
Non cash items	23.8	50.1
of which continuing activities	33.8	69.9
of which discontinued activities	(10.0)	(19.8)
EBITDA	32.1	(22.1)
of which continuing activities	41.0	36.3
of which discontinued activities	(8.9)	(58.4)
Inventories	(4.0)	(5.2)
Trade receivables	1.4	(11.0)
Other receivables	(3.8)	(0.2)
Trade payables	2.8	(4.1)
Other liabilities	1.8	4.7
Change in working capital related to discontinued operations	1.2	25.6
Change in working capital	(0.6)	9.7
of which continuing activities	(1.7)	(15.9)
Net cash generated by operating activities	31.6	(12.5)
of which continuing activities	39.3	20.4
of which discontinued activities	(7.7)	(32.9)
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#### FY'17 strong cash generation



## Major strengthening of the balance sheet during FY'17



#### Simplified consolidated balance sheet 31 March 2017

In million euros	31 March 2017	31 March 2016	In million euros	31 March 2017	31 March 2016
			Total equity	149.1	(7.9)
Intangible assets	4.0	5.7	Long-term financial debt	104.7	160.0
Tangible assets and other non current assets	157.0	154.2	Provisions and other non-current liabilities	15.2	14.1
Total non-current assets	161.0	159.9	Total non-current liabilities	119.8	174.1
Current assets	90.3	90.3	Short-term financial debt	16.2	59.0
Cash and cash equivalents	109.3	49.1	Current liabilities	90.7	83.4
Total current assets	199.6	139.4	Total current liabilities	106.9	142.4
Assets held for sale and discontinued	29.1	25.9	Liabilities from discontinued operations	13.7	16.5
Total assets	389.6	325.1	Total liabilities and equity	389.6	325.1



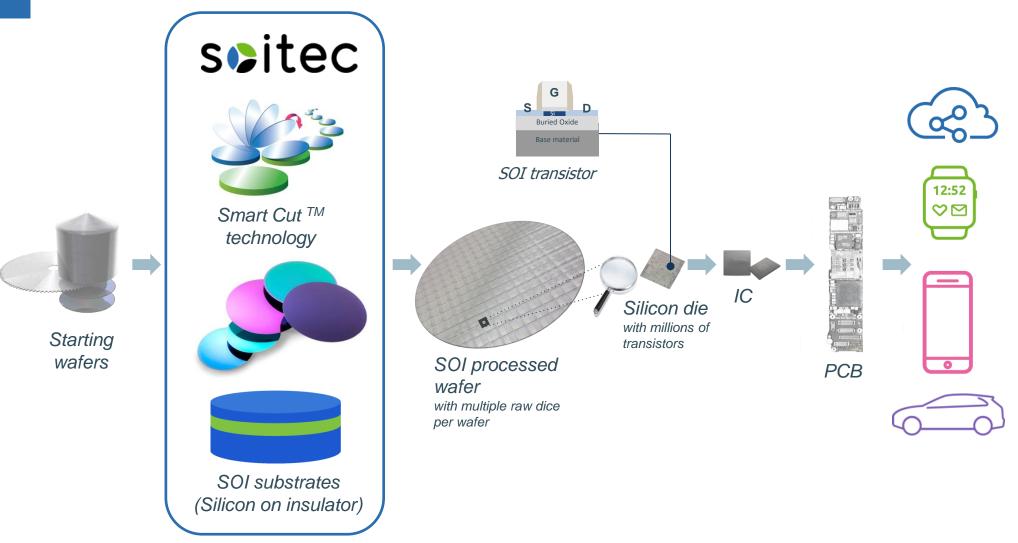
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#### Soitec in the value chain





## Soitec products well positioned in high growth markets today and tomorrow



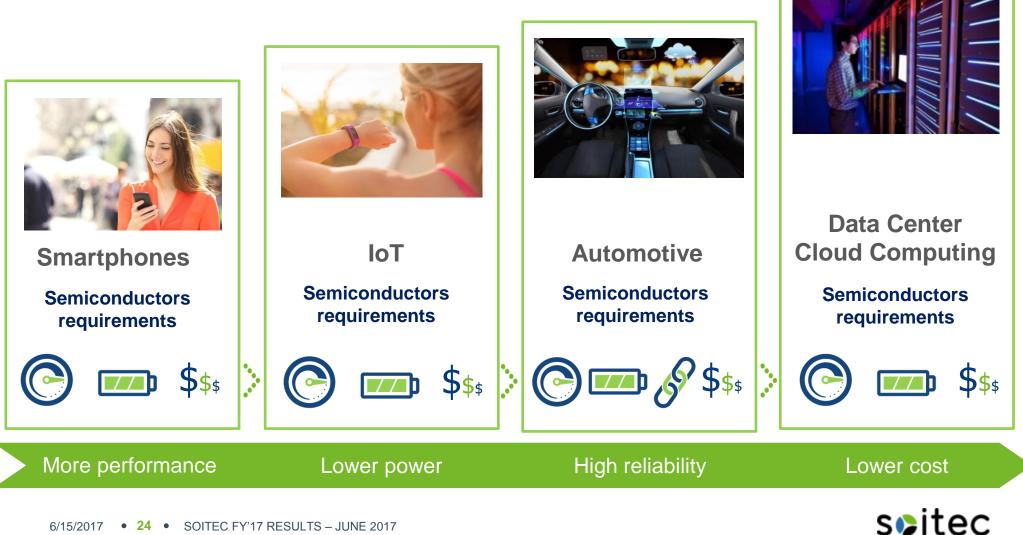
Main Soitec product: PD-SOI

Main Soitec products: RF-SOI, Power-SOI

Main Soitec products: FD-SOI, RF-SOI, Power-SOI and other products to come



### **Solutions addressing specific applications and markets**

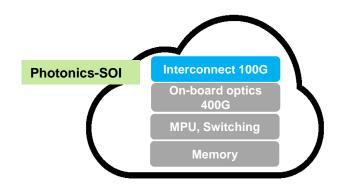


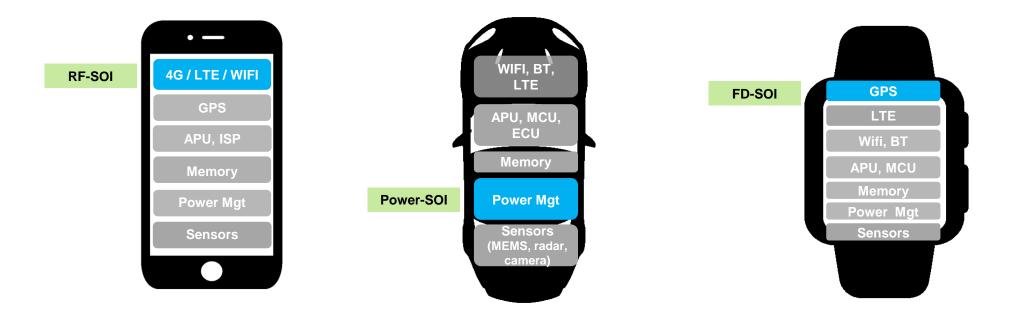
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### Soitec products addressing large markets with strong customer base



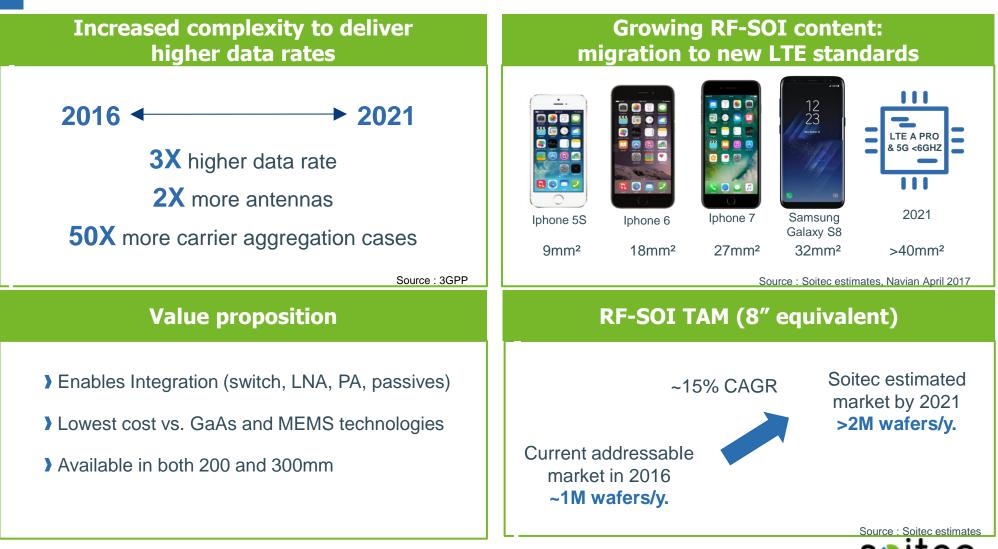




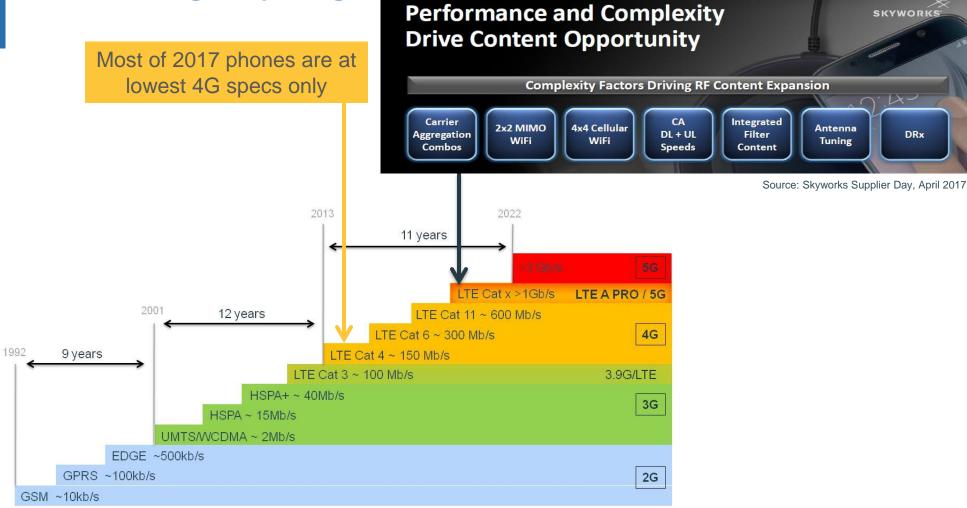




## **RF-SOI** is the standard addressing requirements of LTE/ 4G and 5G



### 4G has long way to go



Very strong RF roadmap for coming years will further grow RF-SOI content



#### **Power-SOI**

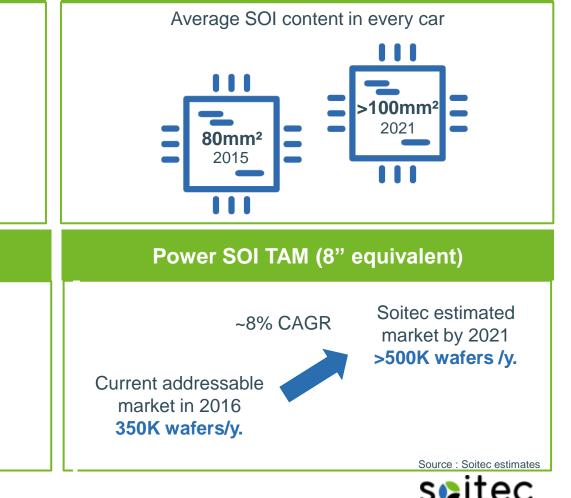
## Semi content drivers for automotive and industrial applications

- More electronic content per vehicle
  - > IVN network,
  - Safety,
  - Infotainment

#### > New energy efficiency standard

- > Next generation of "white goods"
- Industrial applications

#### **Power SOI content in automotive**



#### High reliability

> Automotive grade compatibility proven

Value proposition

- > Easy integration of different voltages
- > High temperature compatibility
- Low Electro Magnetic Interference (EMI)

## FD-SOI brings huge differentiation in mobile, IoT, 5G & automotive markets



## The FD-SOI revolution has started in consumer & automobile

## Consumer: a game changer technology for better battery life

FD-SOI technology unlocks battery-powered device potential



- FD-SOI based Sony GPS to cut standard GPS power consumption by 5 to 10x
- Now, more than a day autonomy with GPS ON



FD-SOI is a key enabler of the i.MX reference platform for always-on applications

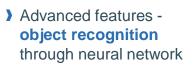
## <u>Automotive</u> : best power efficiency allowing simpler integration and enhanced reliability

- FD-SOI reference technology for ADAS level 3 applications
- Next generation e-Cockpit solution with full management of car infotainment





- > Level 3 autonomous driving
- **)** 2.5Tops @ only 3W



i.MX 8 series

nced Graphics & Performance



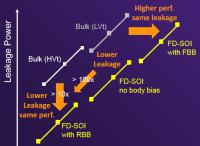
### NXP – First mass multi-market FD-SOI adoption

## From very simple (IoT) to very complex (automotive) devices



## Ability to adjust performance and power consumption

#### FD-SOI Enabling Wide Dynamic Operating Range



Performance (Operating Frequency)

- Outstanding Power-Perf demonstrated
  Active mode @ 300MHz < 10mW</li>
  Deep-sleep with SRAM retained: < 2.5μW</li>
  Extremely low-leakage SRAM: ~ 0.5pA/bit
- · Forward Body Bias (FBB) Expanded performance
- Reverse Body Bias (RBB) Lower leakage floor
- · Dynamic biasing tunability SoC & part-by-part

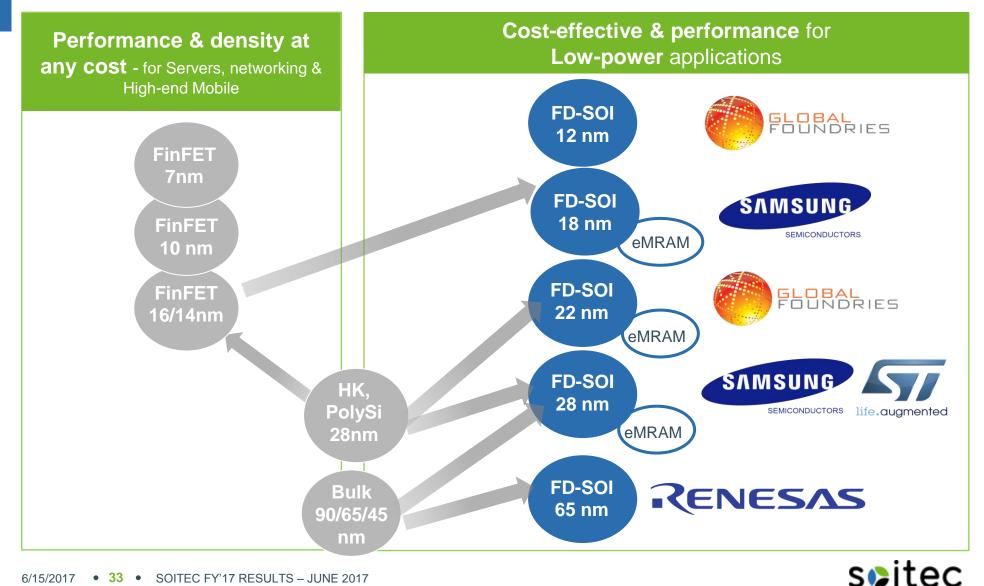
## Flexible platform integrating key functionalities



Source: NXP presentation at SOI Consortium, Santa Clara, April 2017



### **FD-SOI – A mainstream solution with many choices**



### **FD-SOI: ecosystem getting stronger**

#### A rapidly growing FD-SOI ecosystem



#### GLOBALFOUNDRIES

Latest Announcements

GLOBALFOUNDRIES and the Chengdu municipality to invest 100M\$ to build a world-class FD-SOI ecosystem including multiple design centers and accelerate adoption of 22 FD-SOI (FDX) in China

Increasing 22 FD-SOI capacity: +40% est. in Germany by 2020 New 300 mm fab. in China with expected volume production in 2019

Focus on 12 FD-SOI development

#### SAMSUNG

Extension of current 28 nm FD-SOI platform by incorporating RF and embedded MRAM

18 nm FD-SOI process technology targeted for risk production in 2019

#### **CEA - LETI**

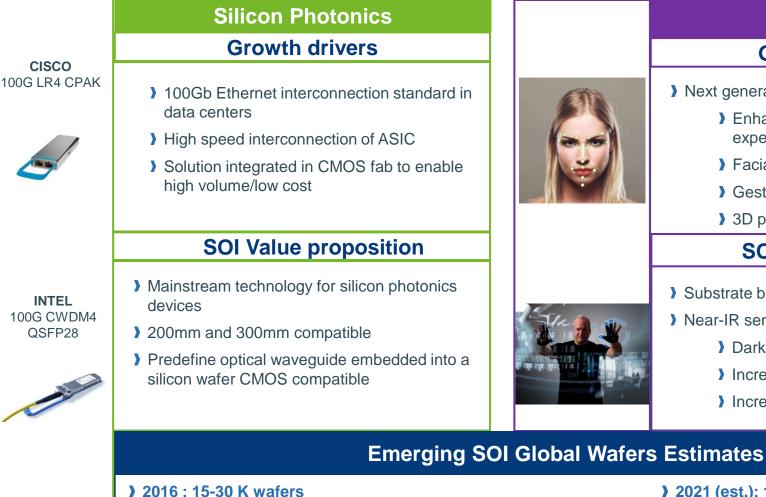
Presented path to 10nm FD-SOI

**IP/ EDA Vendors** 

Active position in promoting FD-SOI



## **Emerging SOI for Data Centers and Imager markets**





Imagers

#### **Growth drivers**

- > Next generation imagers for:
  - Enhanced augmented & virtual reality experience
  - Facial recognition
  - Gesture recognition
  - 3D printing

#### **SOI Value proposition**

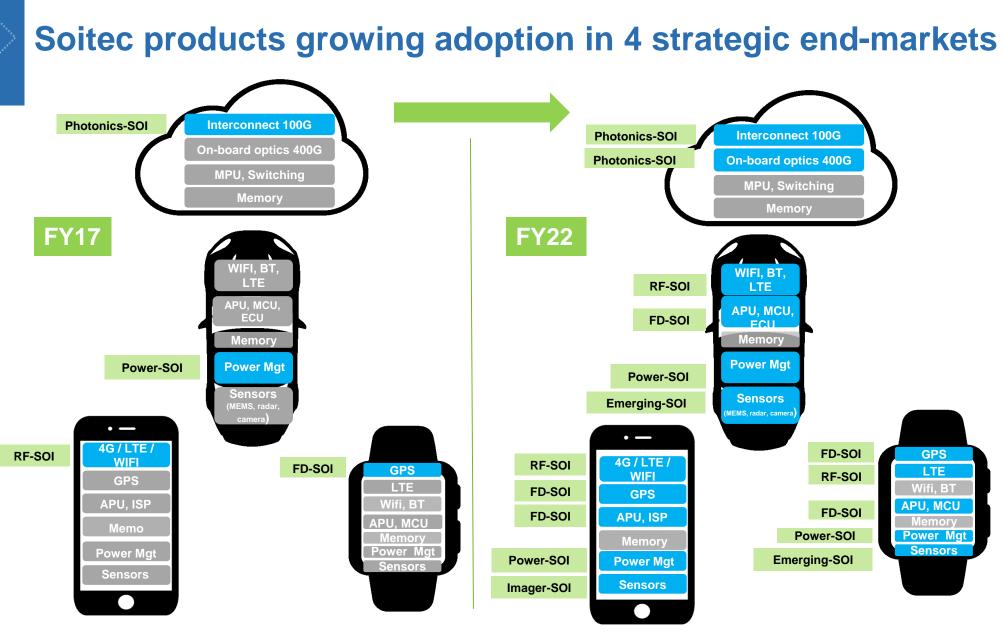
- Substrate based noise cancellation solution
- Near-IR sensor gains :
  - Dark current removal
  - Increased Signal/Noise ratio
  - Increased resolution

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Source : Soitec estimates

> 2021 (est.): 100-300 K wafers





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## Soitec global manufacturing capacity

#### seitec 300mm SOI

Soitec Bernin II, France HVM



650 kwfrs/yr capacity of which FD-SOI capacity will be increased from 100 kwfrs to 400kwfrs

> Total potential 300mm capacity = Up to 1.5 Mwfrs/yr

Pasir Ris, Singapore Ready HVM



+ 800 kwfrs/yr capacity (Investment decision pending) Total 200mm capacity = 1 Mwfrs/yr by FY'19

#### soitec 200mm SOI

Soitec Bernin I, France HVM



850 kwfrs/yr capacity

Simgui, China Ramp to HVM



75 kwfrs/yr capacity to be raised to 150 kwfrs/yr by FY'19



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## Capex

#### > Decision to go ahead with Bernin II capex has been made

- ▶ € 40m long-planned investment at Bernin II to be spread between FY'18 and FY'19
- Process has actually started first part of capex already incurred
- Cash at hand
- Will progressively boost Bernin II FD-SOI production capacity from 100k wafers to 400k wafers per year

#### > Intention to invest in the reopening of Singapore plant

- > Opportunity to reopen Singapore 300mm plant that would be primarily dedicated to FD-SOI
- > Net restarting cost for Soitec would amount to approx. € 20m to be spread over 24 months
- Total contemplated investment would reach approx. US\$ 270m to bring production capacity up to 800k wafers per year
  - Capex to include a qualification line worth US\$ 40m to be spent over 24 months following decision
  - Customer commitments to trigger the gradual roll out of capex
- All financing options are currently being considered, with the choice likely to be determined by the timing of the investment



## FY'18 Guidance

#### **FY'18 sales expected to grow by around 25% at constant exchange rates**

- Demand remains robust for RF-SOI products driven by the growing adoption of LTE Advanced standard in the new generation of smartphones
- Sustained demand for Power-SOI products to be maintained, driven by automotive and "white goods" applications
- 300mm business expected to continue recovering from the low point reached in Q2'17 with further growth coming from new products (RF-SOI, FD-SOI, Emerging SOI) more than offsetting lower PD-SOI

#### **FY'18 Electronics EBITDA margin**<sup>(1)</sup> expected to reach a minimum of 20%

- Sustained operating profitability to be maintained at Bernin I which is expected to continue to operate at full capacity
- Higher operating leverage expected at Bernin II with a utilization rate that should reach around 50% of capacity towards the end of FY'18 / early FY'19

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## Agenda



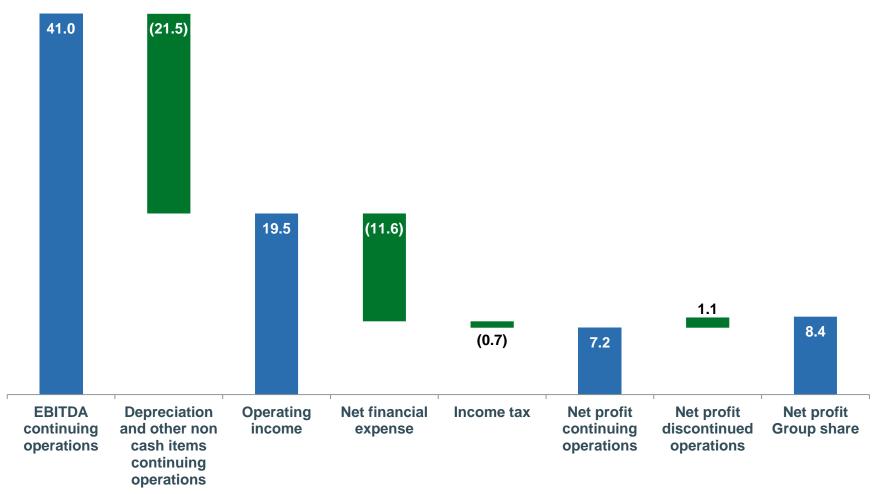


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## FY'17 – from Electronics EBITDA to net profit

#### In million euros





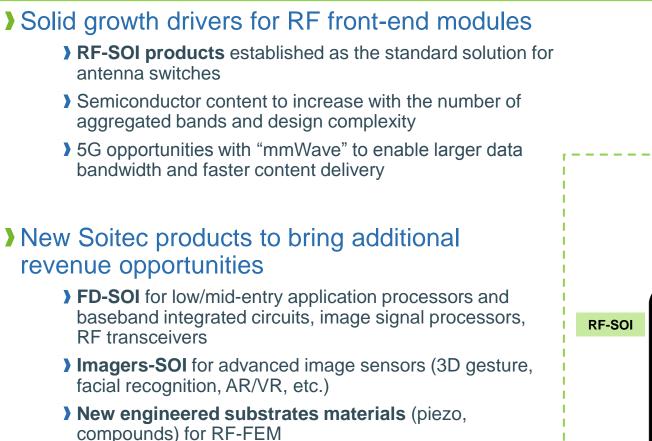
## FY'17 cash flow statement

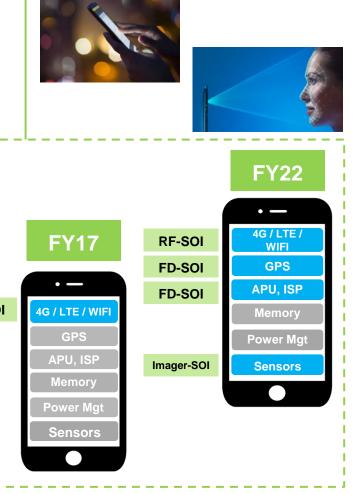
In million euros	FY'17	FY'16 restated	
Net cash generated by / (used in) operating activities	31.6	(12.5)	
of which continuing activities	39.3	20.4	
Net cash generated by / (used in) investing activities	(2.4)	26.9	
of which continuing activities	(5.8)	(7.3)	
Share capital increases and exercise of stock options	143.8	(0.1)	
ABSAAR buyback (warrant cancellation)	-	(0.7)	
Issuance of debt (new loans)	-	65.4	
Drawing on credit lines	11.0	0.9	
Loan repayment (incl. finance leases)	(114.4)	(23.0)	
Net financial charges	(7.8)	(9.2)	
Financing flows from discontinued operations	(0.2)	(21.0)	
Net cash generated by / (used in) financing activities	32.4	12.4	
of which continuing activities	32.6	33.3	
Impact of exchange rate fluctuations	(1.3)	(0.7)	
Change in net cash	60.2	26.2	
of which continuing activities	64.8	45.7	
Cash & cash equivalents - opening	49.1	22.9	
Cash & cash equivalents - closing	109.3	49.1	
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## **Consolidated balance sheet** 31 March 2017

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Total assets	389.6	325.1	Total liabilities and equity	389.6	325.1	
Assets held for sale and discontinued	29.1	25.9	Liabilities from discontinued operations	13.7	16.5	
Total current assets	199.5	139.4	Total current liabilities	106.9	142.4	
Cash and cash equivalents	109.3	49.1	Provisions and other current liabilities	46.3	40.8	
Current financial assets	1.8	1.4	Trade payables	44.4	42.6	
Other current assets	14.8	17.5	Short-term financial debt	16.2	59.0	
Trade receivables	40.0	40.4				
Inventories	33.6	30.9	Total non-current liabilities	119.8	174.1	
			Provisions and other non-current liabilities	15.2	14.1	
Total non-current assets	161.0	159.9	Long-term financial debt	104.7	160.0	
Other non-current assets	31.3	24.7				
Non-current financial assets	12.2	8.9	Total equity	149.1	(7.8)	
Property, plant and equipment	113.5	120.6	Reserves	(799.0)	(811.4)	
Capitalized development projects	1.5	1.9	Share premium	887.5	780.4	
Goodwill and intangible assets	2.5	3.8	Share capital	60.6	23.1	
In million euros	31 March 2017	31 March 2016	In million euros	31 March 2017	31 March 2016	
	24 Moreh	24 Morek		24 March	24	

## Smartphones – Our #1 end market (~60% of revenues)





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## Automotive – 2<sup>nd</sup> largest end market (~20% of revenues)

# Overall semiconductor content for automotive continues to increase

- > Semiconductors enable 80% of innovation in automotive
- Annual content increase (mid-single digit) driven by electric vehicles, infotainment, autonomous driving, etc.

# Soitec revenue growth fuelled by existing and new products

- Power-SOI (legacy product line) for transceivers (invehicle networking) used for electronic control units, amplifiers (audio) for infotainment, gate drivers for power train
- **FD-SOI** for cars autonomous driving (vision processors, radars) and application processors for infotainment
- > RF-SOI for vehicle-to-infrastructure, vehicle-to-vehicle
- > New engineered substrates for sensors (MEMS, imaging)



# Internet of Things (IoT) – Growing opportunities, multiple verticals

#### ) IoT offers multiple growth opportunities

Many consumer or industrial applications: smartwatch, fitness trackers, drones, head-mounted displays, Industry 4.0 devices, etc.

Large semiconductor opportunity with high level of integration: digital, connectivity, sensors, etc.

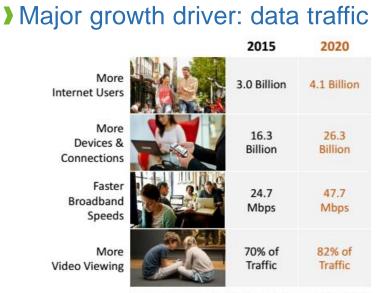
#### Soitec existing and new products portfolio to address several verticals

- FD-SOI for wireless and battery-powered devices that require ultra-low power and ultra-low leakage (alwayson); also compatible with non-volatile memories and artificial intelligence modules
- > RF-SOI for front-end module integration for ultra-low power communication; opportunities for cellular standards such as NB-IoT, LTE-cat1,...
- > New engineered substrates materials for sensors (MEMS, imaging)





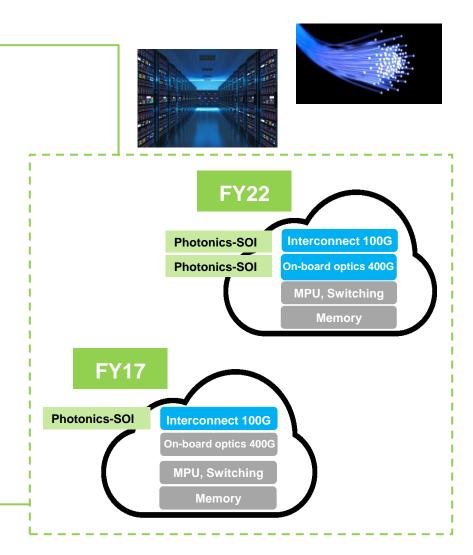
## **Datacenters, Cloud computing – Revolution is underway**



Source: Cisco VNI Global IP Traffic Forecast, 2015-2020

#### Soitec products to enable disruption in computing and interconnect technologies

- > Photonics-SOI for high speed transceivers
- FD-SOI to support the power consumption challenge of server related ASICs



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## Thank you

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