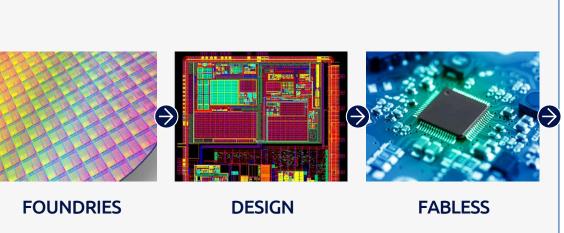


We are the innovative soil from which smart and energy efficient electronics grow into amazing and sustainable life experiences"



SOITEC ENABLES A SUSTAINABLE SEMICONDUCTOR VALUE CHAIN





END MARKETS

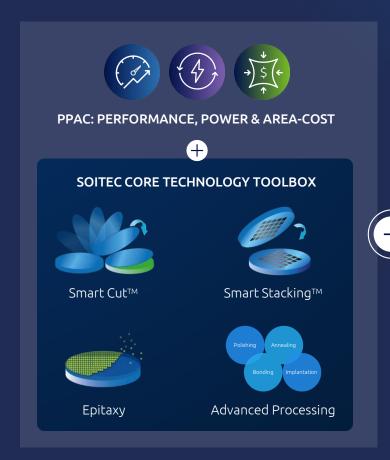
MOBILE COMMUNICATIONS

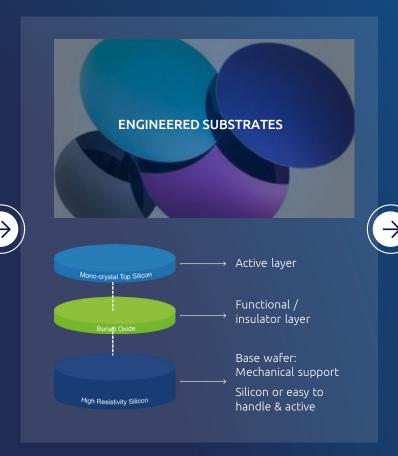
AUTOMOTIVE & INDUSTRIAL

SMART DEVICES

UTILITIES

SOITEC INNOVATES TO DESIGN ENGINEERED SUBSTRATES DELIVERING ENERGY EFFICIENCY GAINS AT THE DEVICE LEVEL





MORE ENERGY EFFICIENT DEVICES



-25% POWER CONSUMPTION

enabled by our latest generation of Soitec RF-SOI in 4G/5G smartphones vs. previous gen HR-SOI



>10% ADDITIONAL BATTERY RANGE

in EVs enabled by powertrain based on our SmartSiC™ substrates vs. IGBT Si systems



-40% POWER CONSUMPTION

in low-power devices using 22nm FD-SOI vs. bulk CMOS

PAGE 4

Source: Soitec estimates

OUR CORPORATE PURPOSE DEFINES OUR STRATEGIC PRIORITIES FOR A SUSTAINABLE VALUE CREATION

GROUP PRIORITIES



INNOVATION

Developing engineered substrates to make our society more sustainable



ENVIRONMENT

Drive the transition toward a sustainable economy through our innovation and operations



GROWTH

Expand and protect the core business



PROFITABILITY

Protect into adjacent markets



PEOPLE

Leverage our inclusive and inspiring company culture



GOVERNANCE

Act to become a role model for a better society



PAGE 5



PARTNERING WITH LEADING INNOVATION PLATFORMS TO DEVELOP THE NEXT GENERATION OF CLEAN TECHNOLOGIES













PAGE 6

ACCELERATING OUR COMMITMENT WITH SUSTAINABILITY

2021-2026 - OUR SUSTAINABILITY ROADMAP

In 2021, we decided to place sustainability at the heart of our strategy and launched a new sustainability policy.

The roadmap, running through to 2026, is based on three pillars:

- 1. Driving the transition toward a sustainable economy through our innovation and operations:
- 2.Leveraging our inclusive culture;
- 3. Acting to become a role model for a better society.

2018

- Signing of an agreement for an inclusive Company at every age
- Employee free share allocation plans
- 1st preferred share co-investment plan

2014

1st carbon

footprint

assessment

2020

- Launch of a climate plan
- Signing of a partnership agreement with the French League for the **Protection** of Birds (Lique pour la Protection des Oiseaux – LPO)

2021

- Approval of our climate objectives by the Science-Based Targets initiative (SBTi)
- Signing of a collective agreement on gender equality extended to include LGBTQIA+
- ISO 14001 and 45001 (health and safety) certification obtained for our Pasir Ris site (Singapore)

2022

- · Creation of an ESG **Committee** within the Board of Directors
- Winner of the SEMI **Industry Leader** in Diversity and **Inclusion Award**
- · Roll out of our Climate Plan
- Soitec ranked 31st among 250 companies in the CSR ranking by 'Le Point'
- Free share plan granted to all employees with ESG criteria

2023

- Singapore site certified ISO 50001
- Soitec joins the Water Observatory newly created in the Grésivaudan Valley
- Kick-off of our 'Greenovation' cleantech working group
- ...

2001

- 1st ISO 14001 environmental. certification obtained
- Signing of the 1st employee profit-sharing scheme

2007

- Signing of the 1st agreement on gender **equality** in the workplace
- Introduction of the "Safe" program

2008

- Creation of a **sustainable** development program
- Signing of the **Green** Partner policy

2010

1st OHSAS 18001 safety certification obtained

2012

- EICC membership (now Responsible Business Alliance)
- Signature of the 1st Code of Good Conduct

2015

1st ISO 50001 (energy) certification

obtained



1992

of Soitec

Foundation

A STRENGTHENED GOVERNANCE TO DELIVER

A SUSTAINABLE VALUE CREATION FOR SOITEC STAKEHOLDERS

Soitec has established governance rules in line with the AFEP-MEDEF Corporate Governance Code, designed its mission and its ambitions to ensure an effective decision-making process, the transparency of its operations and the balance of power between shareholders, directors, executives, employees, suppliers and customers



14
MEMBERS
incl. 2 employee
representatives

58%

42% WOMEN

Reinforced by a new ESG Committee of the Board created in 2022



LAURENCE DELPY Chairwoman of the ESG Committee

FSP



FRANÇOISE CHOMBAR



SAMUEL DALENS bpifrance



CHRISTOPHE GÉGOUT



DIDIER LANDRU



KAI SEIKKU





DRIVE THE TRANSITION TOWARD A SUSTAINABLE ECONOMY THROUGH OUR INNOVATION AND OPERATIONS



SUSTAINABLE INNOVATION



CLIMATE CHANGE



WATER MANAGEMENT



BIODIVERSITY







13 CLIMATE ACTION





SUSTAINABLE INNOVATION INDUSTRY, INNOVATION RESPONSIBLE AND INFRASTRUCTURE

EMBEDDING ENERGY EFFICIENCY IN OUR PRODUCTS BY DESIGN

OUR APPROACH

We invest in innovation to reduce our environmental impact from our industrial operations to the end product



Optimised resource consumption

x10

Re-usability of donor substrate thanks to our proprietary SmartCut™ technology



Energy efficient end product



Our PPAC value proposition (Performance / Power / Area / Cost) delivers superior energy efficiency to end products

TARGETS

#1

Maintain and expand ourtechnologicaledge through R&Deffort and patent filing

#2

Estimate the avoided emissions as a result of the energy savings enabled by our products in their final applications #3

Develop eco-efficient products: SmartSiC™ to reduce carbon footprint of SiC devices and accelerate EV adoption

ACHIEVEMENTS

11%

of revenue dedicated to gross R&D in FY22

~1,200 ktCO₂eq.

avoided emissions through the use of 3 of our products

283

patents filed in FY22 (#2 patent filer among mid-sized companies in France in 2022)





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DEVELOPING TECHNOLOGIES CONTRIBUTING TO A REDUCED

CARBON FOOTPRINT ACROSS THE PRODUCT LIFECYCLE

FY22 EU TAXONOMY ELIGIBILITY We are constantly innovating to reduce our environmental impact, from our industrial operations to the end applications #1 #2 #3 We develop energy We invest in new We are engaged to reduce technologies for a low the carbon footprint of efficient products carbon economy our operations 68% 40% 49% Eligible Eligible Eligible Revenue **CAPEX OPEX** representing representing representing €586m €121m €44m



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SmartSiCTM - A GREENER, FASTER AND BETTER SOLUTION TO **ACCELERATE ELECTRIC VEHICLE ADOPTION**

SIC IS CRITICAL TO EV ADOPTION



The traction inverter converts the DC power from the battery to the AC power used in an electric vehicle motor

SmartSiC[™] traction inverters increase battery range by

>10%

vs. Si IGBT systems

UNPARALLELED VALUE PROPOSITION



SmartSiC™ vs. SiC: Greener, Faster and Better:

- 40,000 Tons of CO₂ reduction for each 1 million wafers vs. SiC
- 200mm scalability to accelerate SiC adoption through a >10x reusability
- Enabling new generations of SiC devices thanks to an improvement of R_{DS(on)} up to 20%
- Reducing CapEx & OpEx for device manufacturers







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ACTING TO REDUCE OUR CARBON FOOTPRINT IN LINE WITH THE 1.5°C PATHWAY



OUR ROADMAP TO ALIGN WITH THE PARIS AGREEMENT BY 2026

2020

2021

2022

2026

2030

First annual GHG inventory performed on all scope 1,2 & 3

First disclosure to the CDP

Approval of our GHG reduction targets by the Science Based Target initiative (SBTi)

Soitec to adopt the most ambitious 1.5°C pathway Launch of our **Decarbonation Program**

-25% on Scope 1&2 vs 2020

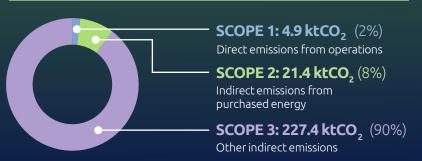
-35% for Scope 3 emissions per million Euros value added vs. 2020

CDP Climate Change score A

-37% on Scope 1&2 vs. 2020

-51% for Scope 3 emissions per million Euros value added vs. 2020

CY2021 GHG INVENTORY



ACHIEVEMENTS

-17% energy consumption per unit of production in FY22 compared to FY21

100% of Bernin site electricity supplied by low-carbon energy (hydroelectric farms) since January 2021

900+ solar panels installed at our Pasir Ris site in FY23 to generate a local and low-carbon electricity supply

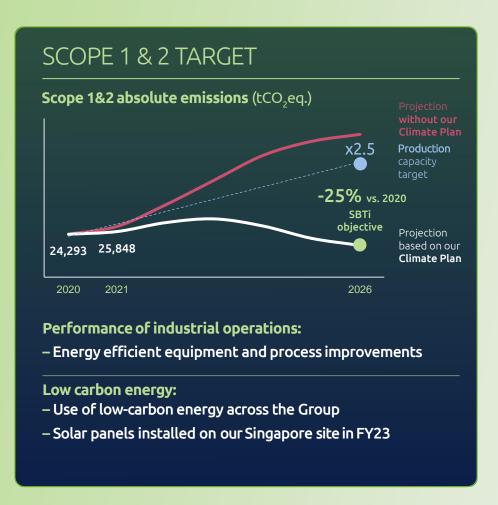


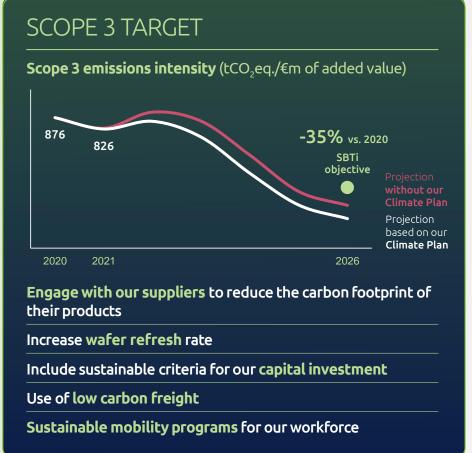




ACTING TO REDUCE OUR CARBON FOOTPRINT IN LINE WITH THE 1.5°C PATHWAY









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RESPONSIBLE WATER MANAGEMENT STRATEGIES TO SUPPORT OUR GROWTH







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SETTING UP THE CONDITIONS TO PRESERVE THE BIODIVERSITY ON OUR SITES

OUR APPROACH



Protecting nature and ecosystems where we operate



Site development and fab expansions taking into account natural ecosystems



Advisory and LTA with local NGOs, citizens and scientists to plan and implement strategies and actions



Work on sustainable land use and protection of biodiversity

TARGETS

ON-SITE 5-YEAR BIODIVERSITY PLAN IN COLLABORATION **WITH NGO**

RAISE EMPLOYEE AWARENESS

ACHIEVEMENTS





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0 PHYTOSANITARY PRODUCTS ON OUR GREEN SPACES



APICULTURE PROGRAM: 4 BEEHIVES CONTRIBUTING TO LOCAL POLLINATION



SPONSORSHIP OF THE ASSOCIATION SYLV'ACCTES TO PRESERVE OUR FORESTS











LEVERAGE OUR INCLUSIVE AND **INSPIRING COMPANY CULTURE**



ATTRACTING AND RETAINING TALENT INCLUSION



DIVERSITY AND



HEALTH AND SAFETY



QUALITY OF LIFE AT WORK

















MAKING SOITEC AN ATTRACTIVE EMPLOYER TO SUPPORT OUR GROWTH

OUR APPROACH

Pipeline development strategy to attract and retain highly skilled individuals

Individual training plan for each employee, including certification and diplomas

Sector-leading employee stock ownership plan - 100% eligible to join

Work-life balance and quality of life, pillars of our social strategy

Joint working group (management, social partners and employees) on working conditions in Bernin

TARGETS

IMPROVE **VISIBILITY** AND REPUTATION **ACROSS CHANNELS**

#2 ENSURE COMPETITIVENESS OF OUR EMPLOYMENT OFFERS

#3 MAINTAINANAVERAGE PROMOTION RATE OF 13% TOWARDS 2026

ACHIEVEMENTS

72/100 quality of life at work score in FY22 (vs. 70/100 in FY21)

17% of eligible employees promoted internally in FY22

7.3 years of seniority on average

Top 10 European semiconductor company for employee engagement on Social **Networks** (DSMN8 study)

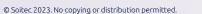
Awarded by HUMPACT with the "Grand Prix Employment" in 2021

HUMPACT (









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SHARING THE FRUITS OF GROWTH WITH ALL OUR EMPLOYEES

Soitec is committed to support social equity and to attract talents by sharing growth value through its longterm incentive plans that apply with the same vesting conditions for the CEO and all employees worldwide

2018

2019

2020

2022

FREE PERFORMANCE SHARES

CO-INVESTMENT PLAN ON PREFERRED SHARES

FREE PERFORMANCE SHARES

AGATE 2025 FREE PERFORMANCE SHARE PLAN FOR ALL EMPLOYEES WORLDWIDE

Soitec has received several awards for its employee sharing value policy















DIVERSITY AND INCLUSION 16

ACTIVELY PROMOTING AN INCLUSIVE AND DIVERSE WORK ENVIRONMENT AND WORKING TO ELIMINATE ALL FORMS OF DISCRIMINATION

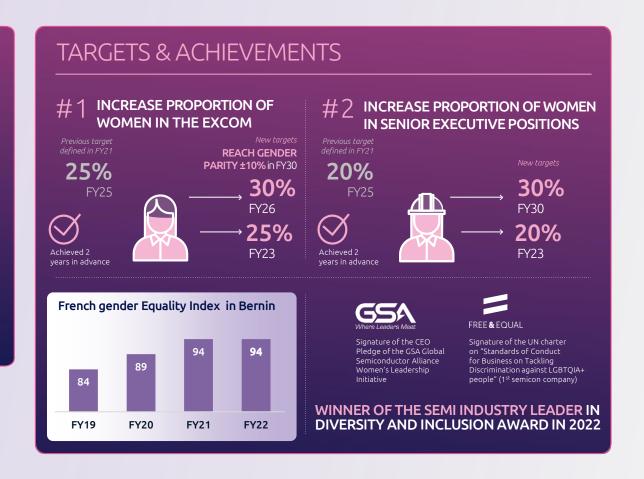
OUR APPROACH

Pioneering collective agreement with unions on professional equality signed in France which aims to address gender issues holistically including LGBTQIA+ matters

4 liaison officers appointed to work against sexism at a grassroots level

Anonymous platform for reporting sexist behaviour has been implemented in March 2023

Women's employee resource group for women empowerment initiated in 2023









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GUARANTEEING SAFETY IN BOTH OUR PRODUCTS AND OUR WORKPLACE

OUR APPROACH

Ongoing development of a "Zero Accident" safety culture

Green Partner policy addresses use of hazardous substances and resource traceability

"Safe program" built on knowledge and responsibility under continuous development and improvement

Near miss accident analysis is included in methodologies

External ISO 17025-certified laboratory measures product safety

TARGETS

Complete ≥ 800 safety tours annually

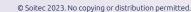
Maintain a frequency rate of workplace accidents with lost time of ≤ 2.9 in FY23

ACHIEVEMENTS











ACT TO BECOME A ROLE MODEL FOR A BETTER SOCIETY

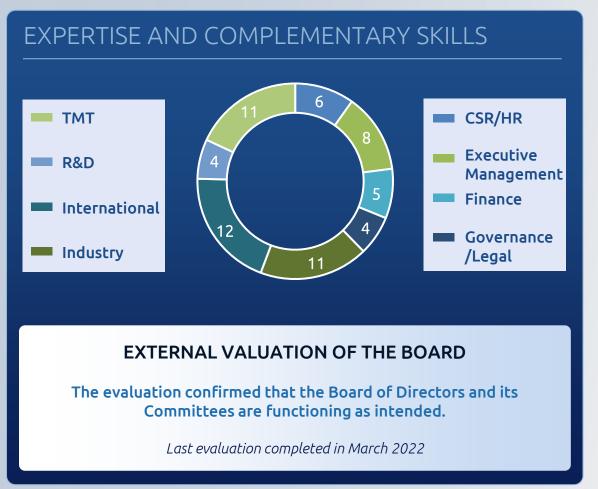


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ESG GOVERNANCE PARTNERSHIPS FOR THE GOALS PEACE. JUSTICE AND

WE AIM TO REACH THE BEST GOVERNANCE STANDARDS











ESG GOVERNANCE PEACE. JUSTICE AND **PARTNERSHIPS** FOR THE GOALS

PROMOTE ETHICAL AND SUSTAINABLE CORPORATE GOVERNANCE THROUGH OUR ESG COMMITTEE

FSP represented by **LAURENCE DELPY**



Independent Director

Chairwoman of the Soitec **ESG Committee**

Cleantech Strategy & Cybersecurity expertise

General Manager Video BU and ExCom member -**Eutelsat**

FRANÇOISE CHOMBAR



Independent Director

Diversity expertise

Chairwoman, Melexis

Ex-mentor of the SOFIA Women's Network (coaching and learning for female professionals)

Member of the Belgian non-profit organization Women on Board

CHRISTOPHE GÉGOUT



Independent Director

Cleantech Strategy expertise

Managing Partner, Yotta Capital (French private equity firm dedicated to smart industry and transition to a low-carbon economy)

DIDIER LANDRU



Employee Director

Cleantech Strategy & Social expertise

Employee and trade union representative, Soitec

Materials science engineer senior expert in Soitec's Innovation Department (15+ years)

KAI SEIKKU



Director

Cleantech Strategy expertise

President and CEO, Okmetic

Executive Vice-President, NSIG

20+ years of experience in executive management

bpifrance represented by SAMUEL DALENS



Director

Investment Director. Bpifrance

14+ years of experience in finance and private equity

PRIORITIES OF THE COMMITTEE The ESG Committee helps the Board of Directors to identify and manage Soitec Group ESG matters. Since its creation in September 2022, 2 meetings were held to work on the following priorities:

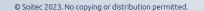
- Climate change objective to manage the company to align with a 1.5° increase validated by the SBTi
- Eco design of our products
- Water consumption reduction
- Diversity and Inclusion











ESG GOVERNANCE

PEACE. JUSTICE AND

PARTNERSHIPS FOR THE GOALS





ACCOUNTABILITY ACROSS ALL GOVERNING BODIES

BOARD OF DIRECTORS

14 members with complementary and varied skills of which 58% are independent

STRATEGIC **COMMITTEE** **AUDIT AND RISKS COMMITTEE**

COMPENSATION & NOMINATIONS COMMITTEE

ESG COMMITTEE

CEO AND EXECUTIVE COMMITTEE

12 members with complementary and varied skills

QUARTERLY PEOPLE & SUSTAINABILITY REVIEW + SPECIFIC QUARTERLY REVIEWS

GENERAL **SECRETARY** **CUSTOMER GROUP**

COMMUNI-CATION

GLOBAL SUPPLY **OPERATIONS** & QUALITY

PEOPLE & SUSTAINA-BILITY

INNOVA-TION

GLOBAL BUSINESS

FINANCE

STRATEGY & INVESTOR **RELATIONS**

MANAGEMENT

Instrumentalizing on Sustainability Strategic Pillars

Participating in working groups

MONTHLY SUSTAINABILITY REVIEW





















DIVERSITY

DIVERSITY

CLEAN TECH

WATER MANAGEMENT

CLIMATE

CLIMATE

CONTRIBUTING ON:



Drive the transition toward a sustainable economy through our innovation and operations



Leverage our inclusive and inspiring company culture



Act to become a role model







ESG GOVERNANCE PEACE. JUSTICE AND

A COMPENSATION POLICY ALIGNED WITH OUR SUSTAINABLE AMBITION

All Soitec Compensation products include ESG criteria, as example the last free shares plan that apply to the CEO and all employees of the Group

The CEO variable compensation and free share plans granted to all Soitec employees are subject to the same FINANCIAL & NON-FINANCIAL CRITERIA: Consolidated 30% **Revenue milestones** Reduction of Scope 3 **GhG** emission Reduction of water Consolidated EBITDA 30% consumption per margin milestones wafer produced Company's Total Shareholders Proportion of women in **new hires** 20% **Return** relative to the Euro STOXX 600 Technology Index Proportion of women in senior management 20% ESG Criteria

CEO VARIABLE COMPENSATION AND EMPLOYEE FREE SHARE PLAN





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SET HIGH ETHICAL STANDARDS FOR US AND FOR OUR BUSINESS RELATIONS

OUR APPROACH

Development of a compliance program through the implementation of specific Group policies and trainings, to ensure all employees understand the rules, how to comply with them and meet ethics expectations

Creation of a dedicated anti-corruption Group Policy appended to the Company's Internal Regulation, as required by Sapin 2 law

Responsible Business Alliance (RBA) Code of Conduct

Training plan on compliance risks, including mandatory antitrust and anticorruption learnings for exposed populations

Internal whistleblowing system

TARGETS & ACHIEVEMENTS

EMPLOYEES TO COMPLETE E-LEARNING MODULE ON THE CODE OF CONDUCT (FY16 baseline)





AUTHORIZED ECONOMIC OPERATOR

status obtained in 2016, among 1st French companies to be certified







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BUILDING OUR ECOSYSTEM THROUGH SUPPLIER AGREEMENTS

OUR APPROACH

Sourcing of all raw materials under recognized international guidelines

Conflict Minerals policy

Procurement principles contractually bind suppliers to ESG and sustainability commitments through selection, requirements and performance review processes

Suppliers are strongly encouraged to obtain ISO 45001, ISO 14001 and ISO 50001 certifications

Supplier Evaluation processes: questionnaires sent to strategic suppliers on their climate change strategy and their diversity and inclusion policy

Supplier Audits with environmental and social evaluation criteria

TARGETS & ACHIEVEMENTS

1 BE FULLY COMPLIANT WITH THE FRENCH RESPONSIBLE PROCUREMENT CHART AND THE ISO 20400 STANDARD



#2 SUBSTRATES FREIGHT FROM BERNIN TO PASIR RIS BY SEA





100% OF OUR STRATEGIC SUPPLIERS HAVE SIGNED OUR SUPPLIER QUALITY POLICY



ESG EVALUATION OF OUR KEY SUPPLIERS FROM OUR SUPPLIERS DATABASE SRM TOOL WITH ESG CONNECTOR









STRENGTHENING TIES WITH LOCAL COMMUNITIES AND ENGAGING WITH "YOUNG PEOPLE"

OUR APPROACH

Socio-economic development surrounding operations

A local economic pact was signed in February 2021 by 24 public and private partners including Soitec

Strengthening our apprenticeship program in France and launching a new program in Singapore

Targeted local economy actions

TARGETS

SUPPORT THE LOCAL #1 **ECONOMY**

BUILD A CAMPUS MANAGEMENT STRATEGY

ENGAGE WITH YOUNG PEOPLE LOCALLY AND **NATIONALLY**

ACHIEVEMENTS

French Government label France Relance #1jeune1solution

195 under 26 hired in 2022

Partnerships agreement signed with Université Grenoble Alpes (UGA) **IUT1** University Institute of Technology and Grenoble INP -**Phelma Engineering School**







CONCLUSION

Innovate to make our products the cornerstone of a sustainable future

Acting against climate change to align with the 1.5°C pathway

Industry-leading approach to equality and inclusion strengthens our competitive advantage

A strengthened governance to deliver a sustainable value creation for all Soitec stakeholders





ESG Roadshow

THANK YOU

www.soitec.com



@soitec_FR / @Soitec_EN

in /soitec

② @soitec_corporate



